



## Resource Allocation Sub (Policy and Resources) Committee

**Date:** THURSDAY, 2 OCTOBER 2014  
**Time:** AT THE RISING OF THE POLICY AND RESOURCES COMMITTEE  
(APPROX. 3.15pm)  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Mark Boleat (Chairman)  
Roger Chadwick (Deputy Chairman)  
Deputy John Barker  
Deputy Douglas Barrow  
Deputy John Bennett (Chief Commoner)  
Deputy Michael Cassidy  
Simon Duckworth  
Stuart Fraser  
George Gillon  
Jeremy Mayhew  
Deputy Catherine McGuinness  
Deputy Joyce Nash  
Deputy Dr Giles Shilson  
Sir Michael Snyder  
Deputy John Tomlinson  
Alderman Sir David Wootton  
Alderman Alan Yarrow

**Enquiries:** Angela Roach  
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angela.roach@cityoflondon.gov.uk

Lunch will be served in the Guildhall Club at 1pm  
NB: Part of this meeting could be the subject of audio visual recording.

John Barradell  
Town Clerk and Chief Executive

# **AGENDA**

## **Part 1 – Public Agenda**

1. **APOLOGIES**

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To agree the public minutes of the Sub-Committee meeting held on 8 May 2014.

**For Decision**  
(Pages 1 - 4)

4. **PROJECT FUNDING UPDATE**

Report of the Chamberlain.

**NB: To be read in conjunction with the appendices at Item No. 12**

**For Decision**  
(Pages 5 - 16)

5. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

Report of the Town Clerk.

**For Information**  
(Pages 17 - 18)

6. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

7. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

8. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of the Schedule 12A of the Local Government Act.

## **Part 2 - Non-Public Agenda**

9. **NON-PUBLIC MINUTES**

To agree the non-public minutes of the Sub-Committee meeting held on 8 May 2014.

**For Decision**

(Pages 19 - 20)

10. **NOTES OF INFORMAL MEETINGS**

To agree the notes of the informal meeting of the Sub-Committee held on 27 and 28 June 2014.

**For Decision**  
(Pages 21 - 26)

11. **MUSEUM OF LONDON MAINTENANCE WORKS**

Report of the City Surveyor.

**For Decision**  
(Pages 27 - 44)

12. **PROJECT FUNDING UPDATE - APPENDICES**

Non-public appendices to Item No.4.

**For Information**  
(Pages 45 - 62)

13. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

Report of the Town Clerk.

**For Information**  
(Pages 63 - 64)

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE SUB-COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

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## RESOURCE ALLOCATION SUB (POLICY AND RESOURCES) COMMITTEE

Thursday, 8 May 2014

Minutes of the meeting of the Resource Allocation Sub (Policy and Resources) Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 8 May 2014 at 12.00pm

### Present

#### Members:

Mark Boleat (Chairman)	Jeremy Mayhew
Roger Chadwick (Deputy Chairman)	Deputy Catherine McGuinness
Deputy John Barker	Deputy Joyce Nash
Deputy Douglas Barrow	Deputy Dr Giles Shilson
Deputy John Bennett, Chief Commoner	Sir Michael Snyder
Deputy Michael Cassidy	Deputy John Tomlinson
George Gillon	Alderman Alan Yarrow

#### Officers:

John Barradell	-	Town Clerk and Chief Executive
Peter Kane	-	Chamberlain
Peter Bennett	-	City Surveyor
Susan Attard	-	Deputy Town Clerk
Caroline Al-Beyerty	-	Financial Services Director
Peter Lisley	-	Assistant Town Clerk
Angela Roach	-	Committee and Member Services Manager
Nigel Lefton	-	Director of Remembrancer Affairs
Neil Davies	-	Head of Corporate Performance and Development
Chris Anderson	-	Chief Technology Officer
Philippa Sewell	-	Committee and Member Services Officer

#### 1. APOLOGIES

Apologies were received from Stuart Fraser and Alderman Sir David Wootton.

#### 2. MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations.

#### 3. MINUTES

The public minutes of the meeting held on 23 January 2014 were approved.

#### 4. MICROSOFT LICENCE AGREEMENT 2014

The Sub-Committee considered a report of the Chamberlain concerning the City Corporation's Microsoft software licence renewal for 2014 – 2017.

**RESOLVED** – that the following be approved:-

- a) the purchase of a 3-year subscription licence agreement from Microsoft at an estimated total cost of £1,068,000;

- b) an increase to the Chamberlain's budget in 2014-15 of £254,000 to be met from the Finance Committee's Contingencies; the Chamberlain to determine an appropriate methodology for the allocation from each contingency (i.e. City Fund, City's Cash and Bridge House Estates); and
- c) base budget increases of £332,000 for 2015/6, £352,000 for 2016/17, £109,000 for 2017/18 and £21,000 for 2018/19 - figures subject to tolerance of 5%.

**5. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

There were no questions.

**6. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There was no other business.

**7. EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve likely disclosure of exempt information as defined in Part 1 of Scheduled 12A of the Local Government Act.

**Item Nos.**

**Paragraph(s) in Schedule 12A**

8 – 12

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**8. NON-PUBLIC MINUTES**

The non-public minutes of the meeting held on 23 January 2014 were approved.

**9. PROJECT FUNDING UPDATE**

The Sub-Committee considered and agreed a report of the Chamberlain concerning Project Funding.

**10. SERVICE BASED REVIEW UPDATE**

The Sub-Committee noted a joint report of the Chamberlain and the Deputy Town Clerk which provided an update on the Service Based Review.

**11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

There were no questions.

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE SUB-COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There were no items of urgent business.

**The meeting ended at 12.05pm**

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Chairman

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<b>Committee(s):</b>	<b>Date(s):</b>
Resource Allocation Sub	For Decision 02 October 2014
Policy and Resources	For Decision 02 October 2014
<b>Subject:</b>	
Project Funding Update	<b>Public</b>
<b>Report of:</b>	
The Chamberlain	<b>For Decision</b>
<b>Summary</b>	
<p>The Policy and Resources Committee agreed to set aside annual sums of £3m in both the City Fund and City's Cash financial forecasts to provide a degree of flexibility to fund smaller value new capital schemes as they arise. In May, Members agreed to carry forward the unspent balances from 2013/14 to augment the 2014/15 provisions. In addition, it has previously been agreed that £1m from the City Fund provision should be earmarked for essential capital works to the London Wall premises of the Museum of London. This gives total 2014/15 provisions of £2.4m for the City Fund (i.e. excluding £1m earmarked for the Museum) and £4m for City's Cash. Decisions about the allocation of funding are generally taken when a scheme reaches Gateway 4a – Inclusion in Capital Programme.</p> <p>The report advises on the current unallocated balances on each of the funds, highlights potential schemes which may require funding and seeks agreement to allocate £0.62m to fund the City Wi-Fi project from the 2014/15 provisions (£0.31m City Fund and £0.31m City's Cash) and £0.204m to fund the widened scope of the Barbican Area Strategy Review to include consideration of the Cultural Hub and the impact of Crossrail on the area.</p> <p>If all the potential City Fund schemes were progressed, a modest balance of £0.181m would remain in 2014/15 to fund any further new schemes identified during the remainder of the year. An unallocated balance of £1.240m is indicated for City's Cash if all potential schemes were to be progressed.</p> <p>It should be noted that some of the schemes anticipated to require future funding are not classified as essential and/or do not fall within the agreed categories and therefore do not fulfil the qualifying criteria to receive funding. If funding for such schemes were not approved in the future, due to failing the qualifying criteria, the unallocated balances would increase.</p>	
<b>Recommendations</b>	
Members are asked to agree the following allocations:	
<ul style="list-style-type: none"> <li>• £0.62m to fund the City Wi-Fi scheme from the 2014/15 provisions (£0.31m City Fund and £0.31m City's Cash).</li> <li>• £0.204m to fund the costs arising from the widened scope of the Barbican Area Strategy Review from the 2014/15 City Fund provision.</li> </ul>	

## Main Report

### Background

1. The Project Procedure was implemented in November 2011.
2. The Policy and Resources Committee has agreed to set aside sums of £18m (£3m per annum) over the planning period from 2012/13 to 2017/18 in both the City Fund and City's Cash financial forecasts (£36m in total) to provide a degree of flexibility to fund smaller value new capital schemes as they arise.
3. There are a number of projects which have passed through the early Project Gateways and are working towards the Options Appraisal stages of the Project Procedure. The majority of projects are to be funded either from internal ring-fenced sources such as the Barbican Centre and GSMD Capital Caps, Highways Improvement Reserve and the City Surveyor's Designated Sales Pools or from external sources such as Section 106, TfL or Heritage Lottery Fund. Therefore only those projects without a dedicated funding stream will generally need funding from the annual provisions.
4. Decisions about the allocation of resources for those projects that require funding from the annual provisions is generally taken when a scheme reaches Gateway 4a – Inclusion in Capital Programme.
5. In June 2012, the Policy and Resources Committee agreed that only projects considered to be **essential** and which fit within the following categories may be approved at Gateways 1-4 of the Project Procedure, until further notice:
  - 1) Health and safety compliance
  - 2) Statutory compliance
  - 3) Fully/substantially reimbursable
  - 4) Spend to save or income generating, generally with a short payback period (as a rule of thumb within 5 years)
6. In exceptional circumstances, other projects considered to be a priority by the Resource Allocation Sub-Committee will be allowed to proceed.
7. It has also been agreed that a process of developing options which distinguish between the critical and more desirable elements of projects should be adopted to assist in allocating limited resources.

### Funding from the 2014/15 provisions

8. In May, Members agreed to carry forward the unspent balances from 2013/14 to augment the 2014/15 provisions of £3m. In addition, it has previously been agreed that £1m from the City Fund annual provisions should be earmarked for essential capital works to the London Wall premises of the Museum of London (which are currently being evaluated). This gives total 2014/15 provisions of £2.4m (i.e. excluding the £1m earmarked for the Museum) for the City Fund and £4m for City's Cash.
9. During the interim period since May, when funding for the Barbican

Centre Website project was approved, Members have agreed to allocate further City Fund provisions towards the Guildhall Art Gallery Lighting project (£0.043m) and the Municipal Bonds Agency (£0.2m) and have also agreed an allocation of £0.3m from the City's Cash provision to meet the costs of a Judicial Review.

10. Appendix 1 (elsewhere on the agenda) shows the funds which have been allocated to date and the proposals for which a funding decision is now required, together with a list of the potential schemes (of which we are aware at this stage, excluding Gateway 0) which may require funding from the City Fund and City's Cash provisions for 2014/15 and in future years.
11. There are two proposals requiring a funding decision at this stage in order to progress:
  - the City Wi-Fi system – total estimated funding of £620,000 (50% City Fund and 50% City's Cash). Authority to progress to Gateway 5 has been granted subject to the allocation of resources. Although this scheme is classified as an **asset enhancement** scheme which does not meet the project category criteria (see paragraph 5), it is **essential** to maintain the ongoing operation of the organisation and is therefore considered to be a critical enhancement for a modern establishment such as this, which should therefore be given priority. Officers from the Town Clerk's and Chamberlain's departments have scrutinised the request against the schemes likely to be coming through the Gateway process as part of the trialling arrangement for the new Officer Corporate Priorities Board and have endorsed this funding proposal. A copy of the detailed option appraisal report is provided at Appendix 2.
  - Barbican Area Strategy Review – funding of £204,078 from the City Fund provision. The Streets and Walkways Sub-Committee agreed to widen the scope of this strategy review, in order to include consideration of the Cultural Hub and the impact of Crossrail on the area, at an additional cost of £204,078 (total revised budget of £299,078). At this stage, the review is not sufficiently developed to identify prioritised projects, but further funding is **essential** to inform requirements arising from these high profile initiatives. A copy of the issues report is provided at Appendix 3 (elsewhere on the agenda).
12. Appendix 1 indicates that, at this mid-point stage in the year, there would be sufficient City Fund resources to meet the funding requirement of all the potential schemes currently identified, leaving a small headroom balance of £0.181m.
13. For City's Cash, Appendix 1 indicates that, with a headroom balance of £1.240m remaining unallocated at this stage, all of the currently identified schemes requiring funding could be accommodated.
14. It should be noted that some of the schemes anticipated to require future funding are not classified as essential and/or do not fall within

the agreed categories and therefore do not fulfil the qualifying criteria to receive funding. If funding for such schemes were not approved in the future, due to failing the qualifying criteria, the unallocated balances would increase.

## **Conclusion**

15. All projects currently identified as requiring funding from the 2014/15 provisions for new schemes can be accommodated, although this will restrict flexibility for the remainder of the year for the City Fund in particular. At this stage, approval is recommended to funding to progress the City Wi-Fi scheme, requiring an estimated total sum of £0.62m (£0.31m City Fund and £0.31m City's Cash) and also additional resources to increase the scope of the Barbican Area Strategy Review, requiring £204,078 from the City Fund provision.

## **Appendices**

- Appendix 1 – Projects which may seek funding from 2014/15 and subsequent years' City Fund and City's Cash provisions for new schemes (Non-Public)
- Appendix 2 – Authority to Start Work Report – City Wi-Fi System (Non-Public)
- Appendix 3 – Issue Report: Update on the Barbican Area Strategy Review (attached)

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## APPENDIX 3

<b>Committees:</b>	<b>Dates:</b>
Streets and Walkways Sub-Committee	09/06/2014
Resource Allocation Sub-Committee	03/07/2014
<b>Subject:</b> Issues Report: Update on the Barbican Area Strategy Review	<b>Public</b>
<b>Report of:</b> Director of the Built Environment	<b>For Decision</b>

### Summary

#### **Dashboard:**

- Project Status : Amber
- Timeline : November 2013 - September 2015 (estimated)
- Total Estimated Cost : £95,000
- Spend to Date: £80,499 (as of May 2014)
- Overall project risk: Amber

**Last Gateway Approved:** 16 July 2013

#### **Project description:**

The Barbican Area Strategy Review is intended to update the 2008 Barbican Area Enhancement Strategy to align with the Core Strategy, allow for changes in pedestrian numbers anticipated with Crossrail and to support members' aspirations for a Cultural Hub.

#### **Summary of progress against spend:**

Since the last gateway approval, Publica have been appointed as consultants on the Area Strategy Review. They have commenced desktop based information gathering and have commenced engagement with key stakeholders. Out of the £95 000 allocated for this strategy review £43,188 has been spent and £ 37311 committed as follows:

<b>Cost item</b>	<b>Spent</b>	<b>Committed</b>	<b>Total</b>
Staff costs	£35,499	£0	
Consultants fees	£7,689	£37311	
	£43,188	£37311	<b>£80,499</b>

#### **Recommendations:**

##### *Streets and Walkways Sub Committee*

Members endorse the recommendation to the Resource Allocation Sub Committee to release an additional £204,078 from the City Fund to deliver the revised Barbican Area Strategy Review.

##### *Resource Allocation Sub Committee*

Members approve a sum of £204,078 from the City Fund to meet the additional costs of completing the Barbican Area Strategy Review.

## Main Report

<b>1. Issue description</b>	<p>An outline work plan for the Area Strategy Review was presented to the Cultural Hub Working Party on 5 February 2014. The Chairman acknowledged that expanding the area strategy to embrace consideration of developing a Cultural Hub would require a coherent approach and noted that the concept was bigger in scope and scale than the area strategies that had been completed to date.</p> <p>To enable Members to make decisions regarding the future of both the Strategy and the Cultural Hub it is recognised that the following detailed information must be provided:</p> <ul style="list-style-type: none"><li>• Members to need to be clear on the variety and scope of views held by the wide range of stakeholders. The key issues need to be established along with commonalities and potential conflicts. The evidence base for Crossrail passenger numbers needs to be validated. Current and future pedestrian volumes need to be understood along with the potential impact of those potential pedestrian volumes on highway infrastructure.</li><li>• Current and future pedestrian movement patterns and the degree they are currently impacted by the cultural offering and the future opportunities that increased pedestrian numbers might offer.</li></ul> <p>In progressing the project it is now recognised that to deliver the necessary level of information set out above a number of additional costs will be incurred. The detail of these is as follows:</p> <ol style="list-style-type: none"><li>1) Engagement process - £ 56,130 required</li></ol> <p>In order to effectively consult with residents and stakeholders, a detailed engagement process specifically for the Barbican Area Strategy Review was developed and agreed with both Barbican Resident groups and Ward members. As part of this, additional tasks and events that have been requested beyond those originally proposed.</p> <p>The additional events requested by members include 9 pre-engagement scoping interviews to summarise key issues ahead of stakeholder workshops, an additional stakeholder workshop for business leaders, guided briefing tours for stakeholders to make them better placed to contribute to the workshops and a plenary session for all stakeholders in order to share information and perspectives at the end of the workshop programme.</p>
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	<p>Officers recommend extending the consultation processes as set out and are currently planning to implement the agreed engagement process and setting up sessions with resident's representatives, officers, members and external stakeholders.</p> <p>Officers have also been engaging with the current review of the Barbican Listed Building Management Guidelines to ensure sufficient consideration is given to the forthcoming Area Strategy Review within this work and vice versa.</p> <p>2) Crossrail passenger numbers - £43,200 provisionally required</p> <p>Officers were advised by TfL in late April that Crossrail passenger estimates are due to be revised and these will assume that Crossrail trains will be running at capacity from opening day. It is currently not clear how many <i>new</i> Crossrail passengers will be alighting at Farringdon or Liverpool Street or whether the numbers will be significant enough to impact on traffic signal timings at key junctions. Officers understand from Crossrail that figures will become available over the next two months.</p> <p>If the new Crossrail numbers differ significantly from those originally provided a further comprehensive consideration of footfall generated by Crossrail and the influence on both transport infrastructure and the cultural hub will be necessary which would fall outside the original estimates of staff and consultant time.</p> <p>3) Listed Building Management Guidelines – £3,500</p> <p>As set out above, Officers have attended meetings of the Listed Building Management Guidelines Working Party, serviced and supported the review process. The level of involvement in this initiative was not anticipated at the start of the Area Strategy Review and this has resulted in additional costs.</p> <p>4) Cultural hub feasibility - £70,840</p> <p>The original scope of work did not embrace the notion of a cultural hub. Officers have since discussed the scope of work with the appointed consultants, Publica and identified additional work is necessary to clarify what a cultural hub might mean for the physical environment.</p> <p>5) Additional expenses - £5,700 provisionally required.</p> <p>ARUP currently own 10,000 individual technical drawings for the Barbican Estate. They have asked for</p>
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£500 for 8 weeks of access plus £20 per electronic copy of each drawing. Officers will need to visit ARUP's archive facility and identify each drawing needed. A total of 100 drawings has been allowed for plus staff time.

Table 1 provides a summary of costs. A more detailed breakdown is available in Appendix 1.

**Table 1 – Summary of existing and proposed cost allowances**

<b>Project Funding</b>	<b>Staff Costs (£)</b>	<b>Fees (£)</b>	<b>Total (£)</b>
<b>Currently Approved</b>	<b>50,000</b>	<b>45,000</b>	<b>95,000</b>
<b>Additional Funding required</b>	<b>57,639</b>	<b>146,439</b>	<b>204,078</b>
<b>TOTAL</b>	<b>103,362</b>	<b>191,439</b>	<b>299,078</b>

NB: Outstanding key risks:

- There remains a risk of a poor response for the engagement process due to part of the engagement process being held in July/August while people are taking summer holidays. Consultants have advised that follow up sessions may be required in September if there is a poor response rate. However we have provided reasonable lead in times for the meetings and early indications suggest this should not be a problem.
- There remains a risk of ongoing delays where the project is reliant on the cooperation or timely feedback from third parties, or where there are dependencies between the Area Strategy Review and other initiatives, e.g. Crossrail's revised visitor numbers.
- There remains a risk of scope creep after the information gathering stage has been completed and the full range of issues and opportunities is known.

**2. Last approved limit**

£95,000

**3. Options**

1. Approve request for additional funds. Staff will be able to deliver project objectives with allowance for the current lack of definition around what a cultural hub is and anticipated impacts from revised Crossrail passenger numbers. Any funding not used will be



	<p>returned to the pot.</p> <p><b>2.</b> Without additional funding the delivery of a Strategy Review including considerations around developing the Cultural Hub is not considered viable.</p>
<b>4. Recommendation</b>	<p>Recommendations: Streets and Walkways Sub Committee</p> <p>Members endorse the recommendation to the Resource Allocation sub Committee to release an additional £204,078 from the City Fund to deliver the revised Barbican Area Strategy Review.</p> <p>Resource Allocation Sub Committee</p> <p>Members approve a sum of £204,078 from the City Fund to meet the additional costs of completing the Barbican Area Strategy Review.</p>

### Appendices

<b>Appendix 1</b>	Resource Plan for the Barbican Area Strategy Review (setting out additional information gathering costs.)
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### Contact

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## Annex A to Appendix 3 - Resource plan for Barbican Area Strategy Review

### Costs to date resulting from additional work:

Consultants fees:

	Fees	Staff costs	
Project work	£2,491	£0	Publica have carried out work on alternative approaches to the area strategy to respond to the evolving brief.
External meetings	£1,609	£0	Publica have attended a number of external meetings which included discussions on the evolving brief and the developing aspirations for the cultural hub.
Internal meetings	£3,589	£0	Publica held a series of internal meetings, including briefings and debriefs, to work in response to the evolving approach to the brief.

Staff costs:

Communications	£0	£694
Project Management	£0	£2,759
Project Meetings	£0	£840
Project Related Liaison	£0	£694
Project Vision	£0	£3,398
Report writing	£0	£566
Research	£0	£2,503
Staff costs within Flexitime not yet processed (including Listed Management Guidelines input)	£0	£9,064
<b>sub total</b>	<b>£7,689</b>	<b>£20,519</b>

### Costs anticipated to deliver project to next workstage:

	Estimated?	Fees	Staff costs	Notes:
<b>Expanded engagement process:</b>				
Nine pre-engagement scoping interviews by Publica		£11,250	£1,120	
Participation by Publica in 8 guided introductory walks for stakeholders		£2,500	£1,680	More workshops were required by officers than were anticipated in the consultants fee bid. Additional external facilitation will help maintain transparency and impartiality during discussions.
Introductory presentation by Publica for stakeholder workshops		£3,000	£1,120	
Facilitation of 8 stakeholder workshops by Publica		£4,000	£1,440	
Facilitation of plenary session by Publica		£2,500	£1,120	
Consultation consultants: Feedback analysis* for information gathering and draft strategy public consultation.	est.	£20,000	£6,400	Discussed with Ward members on 28 April 2014. Uploading of video clips and images will provide a greater level of transparency and authenticity to the information gathering process. Keyword analysis of electronic submissions can be carried out transparently using specialist analysis software. Administrative support will be required to analyse hand written submissions, movies and photos.
<b>sub total</b>		<b>£43,250</b>	<b>£12,880</b>	<b>£56,130</b>

### Crossrail impacts:

#### i) Pedestrian congestion prediction and impact assessment - Crossrail passenger numbers/Cultural Hub:

Translate revised calculations for Crossrail passenger numbers and estimate of their direction of dispersal to signal timings.

Accident statistics across all modes including pedestrians (6am-midnight) at Aldersgate, Beech Street and London Wall.

Analysis of informal ped crossing patterns and compliance with pedestrian red signals 6am-midnight on Beech Street, Bishopsgate and Aldgate Gyratory.

			Will help identify pedestrian demand around station entrances and dispersal
	£25,000	£3,200	Identifies significant safety risks to pedestrians
			Identifies impact of land use, road layout and public transport provision on pedestrian crossing decisions. Use with accident stats and traffic counts to understand safety significance of risky behaviour.

#### ii) Current strategic capacity and demand:

Inclusion of Beech Street within London Wall/Aldgate Street work already being carried out by Transportation Planning.

est.	£15,000	0	To support strategic transportation planning already being carried out in the area.
<b>sub total</b>	<b>£40,000</b>	<b>£3,200</b>	<b>£43,200</b>

**Cultural Hub feasibility:**

Crime hotspot analysis - statistics (type/frequency of reporting/specific location)

Six additional information gathering workshops held by Publica to further explore the tangible aspects of what a cultural hub could be

Review of international case studies by Publica for cultural hubs and strategies

Targeted information gathering and engagement by Publica with visitors using questionnaires and project-related website

Publica develop the current vision for a cultural hub into a more tangible format, including a hypothetical calendar of typical major events, based on information supplied by cultural institutions.

Spatial master plan - integrate revised scope into a cohesive and fully integrated set of recommendations by Publica

	0	£1,680	Identify where the physical environment contributes to likelihood of crime and how CPTED principles might mitigate safety risks to public. Compare to London average for baseline comparison. Use to provide safety context to other information sets such as pedestrian movement and land use.
	£8,000	£1,680	
	£12,000	£1,680	To support the process of defining a cultural hub according to current audiences and also future audiences
	£6,000	£3,200	
	£15,000	£6,400	Sets up a framework of activities to test against capacity in the road network. More than one calendar could be developed based on level of ambition in cultural institutions.
	£12,000	£3,200	
<b>sub total</b>	<u>£53,000</u>	<u>£17,840</u>	<b>£70,840</b>

**Expenses:**

Barbican Estate drawings - identify any significant historical differences between proposed and as built in relation to pedestrian movement through the estate.

(Held by Arup - £500 + £20/dwg) Allow for 100 drawings.

	£2,500	£3,200	Drawings help ensure any preliminary design work is dimensionally accurate and to scale
<b>sub total</b>	<u>£2,500</u>	<u>£3,200</u>	

<b>Total</b>	<u>£138,750</u>	<u>£37,120</u>	
<b>Grand total</b>			<b>£175,870</b>

<b>Committee:</b> Resource Allocation Sub-Committee	<b>Date:</b> 2 October 2014
<b>Subject:</b> Decisions taken under delegated authority or urgency powers	<b>Public</b>
<b>Report of:</b> Town Clerk	<b>For Information</b>
<b><u>Summary</u></b>	
<p>1. This report advises Members of action taken by the Town Clerk in consultation with the Chairman and Deputy Chairman since the last meeting of the Sub-Committee, in accordance with Standing Order Nos. 41(a) and 41(b).</p>	
<b>Recommendation</b>	
<p>2. To note the action taken since the last meeting of the Sub-Committee.</p>	

### **Main Report**

3. The following action has been taken under urgency procedures, Standing Order No. 41(a), since the last meeting of the Sub-Committee:-

#### **EE97 Crossrail Moorgate Urban Integration**

A project to develop proposals for improvements around the Moorgate/Moorfields entrance of Crossrail's Liverpool Street station was approved at Gateway 2 in November 2013. This work was identified as a high priority project in the Liverpool Street Area Strategy, which was adopted by the Court of Common Council in July 2013.

Since the project initiation, officers had negotiated with Crossrail on a detailed brief for the project, and were content that this brief broadly met the objectives set out in the approved Liverpool Street Strategy. However, Crossrail's initial proposed design contained a number of elements at odds with the City Corporation's policies, primarily around materials used, cycling restrictions and the effective dispersal of passengers. Crossrail agreed to proceed with an amended design which addressed these concerns, provided the City provide them with a detailed proposal by December 2014, so as to enable them to submit an application for approval of planning matters under the Crossrail Act thus allowing delivery of construction by the opening of Crossrail in 2018.

Approval was obtained from the Streets & Walkways Sub-Committee under urgency procedures and the Projects Sub-Committee at its 2 September

2014 meeting. The Resource Allocation Sub-Committee's approval was subsequently sought specifically for the use of funds from the off-street parking reserve for the project. This approval was granted under urgency procedures on 5 September 2014, with the use of up to £85,000 from the off-street parking reserve authorised to fund the revision of the necessary plans ahead of the December deadline, thereby ensuring the development was in keeping with Corporation policies and plans for the area.

### **Aldgate Highway Changes and Public Realm Improvement Project**

Approval was given to the funding for the construction of the Aldgate Highway Changes and Public Realm Improvement Project being capped at £18.35m with any shortfall being underwritten by the On Street Parking Reserve.

Urgent action was taken for three reasons:-

- authority was required to carry out work before the end of July, as funding provided by TfL for the project was time limited.
- to accommodate the construction of TfL's a cycle super highway, it was essential that the first phase at Aldgate was completed in order to facilitate this, avoiding delay. In addition to this there was a risk of losing TfL funding making the project undeliverable if it was delayed.
- it was crucial that the s106 for the project were agreed before the Corporate Infrastructure Levy commenced on the 1 July 2014. As after this date it would not be possible to amalgamate more than five s106 agreements in any one project.

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